

EGL: → Same top-level liaison with Ky.

b) "Jhang and 'civilian' pacification to Porter.

c) Provide

Move (some) US force inland — to highlands: Pleiku, Kontum, Darlac.

(Pressure on Cambodia to resist use for infiltration.

Use of Laos (Troops in Laos to inhibit infiltration.

Invasion of NVN: 2) to prevent organized flow of material/men  
(would it?)

b) to ~~lose~~ stop direction, reconquest

1. Battle of intelligence:

Politicize massive military establishment: US/GVN.

Not promises, gifts: but demonstration of sympathy, consideration, responsibility.

People have to believe that central gov will survive, & win  
(affected by feeling that gov deserves to win, that it is  
right and just that it survive & win



Performance of ARVN is relevant to winning war  
(guerrilla war; guerrilla  
tactics of large units: 1

Shortcomings of the Army as it appears to public:

1. Corrupt: Corps Commanders  
Div  
Prov chiefs  
Dist chiefs  
Shot a colonel: a  
province chief.
2. Discipline: Weapons  
Traffic — (Phil: bad drivers turned over to  
civilian jails).  
Behavior in villages  
Combat performance  
Inspect: counterintelligence
3. Don't protect the people: Discipline  
Night work  
Close with enemy  
Work in  
enemy areas.  
Find/punish
4. Take care of its own: veterans  
dependants

Influence MACV

EGC: Build up moral influence of Army.

(Hard-core anti-Communist: committed.)

Major influence on political attitudes

Civilianize where possible: e.g. An Giang. elections  
(as reward for "support.")

Plain intelligence will never win a war here: need popular  
intell. base.  
Influence performance by jump-promoting; e.g. Tay.  
(Risk of Corps?)

(Battle-field promotions)

People have much tactical info.

Civilians could protect soldiers: 1) scared of guerrilla  
(this stranger)

(Note incidents now:

mortar  
ambush

2) hates the Army

No civilian warning

(Depth study of



Change people's: a) appreciation of success against VC  
b) attitude of GVN/ARVN worthiness to win  
(desire to be a participant in helping  
them win

Recognize: 3) GVN has become in fact and in people's minds  
identical with ARVN.

b) War has enlarged role of ARVN more important  
- prospects of military success more important

(What must US troops know?)

How reduce over-reliance on air/artillery?

Myanmar

Where do front chiefs / div commanders think great gains  
could be made? i.e. VC control/strength is thin.

Need for JGS/MACV to know more about performance of  
troops. listen to dist chiefs, front chiefs Walk  
Act on US advisors complaints/info at high level.

[ Discipline US troops

Monitor

Do not condone corruption: by contractors

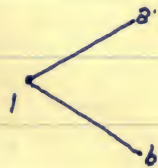


Where are we heading?

1. <sup>more US troops</sup> US attacks against MF: either
- 2) Continued reinforcement of NVA, and recruiting (in Delta): growth or stability of MF: large US/VC casualties, in hopes this will discourage US public opinion fastest.
  - or (b) Reduction of MF activity, withdrawal to Cambodia, Laos, NVN, secret zones, dispersal to guerrilla units.

US VC

2. ~~More~~



If (2): US may negotiate; or (3) Expand bombing <sup>1</sup> and/or <sup>2) more into Laos</sup> (4) land in NVN: "to inhibit infiltration. then expand goals "to end regime."

If (3), CC troops come in; we bomb China  
("We are not out to end CC regime....")

If (b) We withdraw some forces: claim "partial victory"  
(in time for <sup>1968</sup> elections?): 1) negotiate  
2) address guerrillas problem

2. No current anti-guerrilla  
or urban/rural political base (relevant to:

more + better arithmetic needed.

1. Prevention of urban instability  
(which Army might not be willing to put down).

[2. Administrative stability / consistency]  
3. Preparation

2. Subsequent defection program: thorough

Countryside is in pre-clearing phase — RC ops are premature  
most places where planned — police/intell/law/tactical aspects  
of clearing process (a professional job: not sufficient — without ruthless  
police controls — but more...)



1. If we defeat VC/PAVN MF units, will situation differ much from 1963-64?

2. What are relative properties of US vs GVN Troops in fighting <sup>still?</sup> guerrillas/viet? How many needed? (Coord with police)

(a) Item I: US vs MF

II: US vs guerrillas? How many?

III: Police

b)

I: US vs MF

ARVN trains for guerrillas

II: ARVN fight guerrillas

US starts withdrawing

3.



Position paper:

1. There has been uncertainty expressed to me as to US position.
2. Quote LBJ on US purposes, determination.
3. Support National Leadership Committee.  
(Recognized by many countries.)

4. Patriots: quote by them on interim nature of gov.  
~~Added by~~ Are Army: have stepped away from jobs for patriotic motives, and US respects them for this.  
Quotes: by on democracy.

5 US position: We here to help militarily.

What we will do militarily

What we will do economically: Honolulu.

6. US respects sovereignty; will not invade.

Some say: US has power to control politics.

We will not use power.

No free nation could tolerate interference.

We will not intervene in politics.

7. No one knows how you will accomplish the democratization of your government.

Mention favorably factions: Hoa Hao, Catholics, Buddhists... [Each has successes, values to contribute.]

Opponents say:

8. Whole country is a combat zone. <sup>But</sup> In months ahead we hope that regions in which civil authority...

(No refuge from combat zone.)

Abolish law (Khand?) that appoints village chiefs: elect village chiefs.



7. Anticipate further crises.

"It is foreseen that crises will follow; but US is prepared to back up the NLC."

10. Justice at all levels: law, down to lowest levels.

11. Patriotic VNese to be welcomed back (Chien Hoi).

12. Reward success. Hoa Hao, Catholic, etc. Should be rewarded.

Ambassador has talked to people at all levels  
(Tell forthrightly to help people express their grievances: V/S.)

13. Elections: in each secure area, hamlet, village, district, province — as it becomes secure. In due time, review, correct or make new Constitution.

Representatives of villages should have national role.

[Lincoln quote.] (Rev. Villages).

It is hoped that political parties will build grass roots support.

Independent inspection + justice.

Police perfected.

So people will take part in defense

Elections soon when secure — so perfect procedures.

People want elections. [Not just exporting US institutions  
[US traditions.]]